

Report of Independent Auditors and Financial Statements with Supplementary Information for

Old Globe Theatre dba The Old Globe

December 31, 2016 and 2015



Certified Public Accountants | Business Consultants

## CONTENTS

	PAGE
REPORT OF INDEPENDENT AUDITORS	1–2
FINANCIAL STATEMENTS	
Statements of Financial Position	3
Statements of Unrestricted Revenues, Expenses,	
And Other Changes in Unrestricted Net Assets	4
Statements of Changes in Net Assets	5
Statements of Cash Flows	6
Notes to Financial Statements	7–20
REPORT OF INDEPENDENT AUDITORS ON THE	
SUPPLEMENTARY INFORMATION	21
SUPPLEMENTARY INFORMATION	
Schedule of Unrestricted Net Assets by Net Asset Component – 2016	22
Schedule of Unrestricted Net Assets by Net Asset Component – 2015	23



### **REPORT OF INDEPENDENT AUDITORS**

Board of Directors Old Globe Theatre dba The Old Globe

#### **Report on Financial Statements**

We have audited the accompanying financial statements of Old Globe Theatre dba The Old Globe ("The Old Globe"), which comprise the statements of financial position as of December 31, 2016 and 2015, the statements of unrestricted revenues, expenses, and other changes in unrestricted net assets, changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



# MOSS-ADAMS LLP

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Old Globe as of December 31, 2016 and 2015, and its changes in net assets and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Moss Adams LLP

San Diego, California March 28, 2017

# OLD GLOBE THEATRE DBA THE OLD GLOBE STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2016 AND 2015

	December 31,			
	2016		2015	
ASSETS				
Cash and cash equivalents	\$ 7,910	,427 \$	7,021,779	
Investments	2,730	,249	2,908,953	
Receivables, net	9,690	,269	7,270,823	
Inventories	116	,665	150,900	
Prepaid expenses and other assets	651	,406	554,186	
Property and equipment	25,496	,621	25,753,840	
Endowment assets:				
Investments	3,671	,103	3,404,894	
Pledges receivable	7,761	,525	7,433,713	
Total assets	\$ 58,028	,265 \$	54,499,088	
LIABILITIES AND NET ASSETS				
Liabilities				
Accounts payable and accrued expenses	\$ 1,817	,442 \$	1,310,763	
Deferred revenue	3,475	,009	3,274,255	
Debt	2,851	,482	3,030,027	
Total liabilities	8,143	,933	7,615,045	
Commitments and Contingencies (Notes 8, 13, and 14)				
Net Assets				
Unrestricted:				
Undesignated	326	,028	310,892	
Designated for property and equipment	8,455	,111	8,344,617	
Designated for endowment	378	,773	310,413	
Total unrestricted	9,159	,912	8,965,922	
Temporarily restricted	29,291	,792	27,079,514	
Permanently restricted	11,432	,628	10,838,607	
Total net assets	49,884	,332	46,884,043	
Total liabilities and net assets	\$ 58,028	,265 \$	54,499,088	

### **OLD GLOBE THEATRE DBA THE OLD GLOBE** STATEMENTS OF UNRESTRICTED REVENUES, EXPENSES, AND OTHER CHANGES IN UNRESTRICTED NET ASSETS YEARS ENDED DECEMBER 31, 2016 AND 2015

	Years Ended Decembe			
	2016	2015		
UNRESTRICTED NET ASSETS				
Operating Revenue				
Ticket sales	\$ 12,649,084	\$ 12,259,406		
Enhancements	1,712,311	940,229		
Retail	727,204	700,064		
Investment income	277,737	253,277		
Other revenue	112,259	77,841		
Royalties	99,046	77,643		
Rental income	91,108	89,645		
Education	22,064	31,379		
Total operating revenue	15,690,813	14,429,484		
Operating Expenses				
Program services	20,741,296	18,774,597		
Management and general	2,954,991	2,945,887		
Total operating expenses	23,696,287	21,720,484		
Operating loss	(8,005,474)	(7,291,000)		
Contributed Income				
Contributions	5,721,052	4,169,183		
Net assets released from restrictions	2,583,920	2,280,349		
	8,304,972	6,449,532		
Special events	1,292,625	1,619,900		
Government grants	622,505	501,676		
In-kind contributions	251,839	362,297		
Total contributed income	10,471,941	8,933,405		
Expenses				
Fund-raising	1,917,286	1,867,892		
Special events	388,987	341,361		
Total expenses	2,306,273	2,209,253		
Net contributed income	8,165,668	6,724,152		
Change in Unrestricted Net Assets Before Gains (Losses)	160,194	(566,848)		
Gains (Losses)				
Gain on disposal of property and equipment	1,900	2,434		
Net realized and unrealized gains (losses) on investments	31,896	(7,188)		
Total gains (losses)	33,796	(4,754)		
Donor Redesignation of Net Assets from Permanently				
Restricted	-	250,000		
CHANGE IN UNRESTRICTED NET ASSETS	\$ 193,990	\$ (321,602)		

### **OLD GLOBE THEATRE DBA THE OLD GLOBE** STATEMENTS OF CHANGES IN NET ASSETS YEARS ENDED DECEMBER 31, 2016 AND 2015

	Years Ended December 31,			
	2016	2015		
UNRESTRICTED NET ASSETS				
Total revenue, contributed income and gains	\$ 23,612,630	\$ 21,077,786		
Donor redesignation of net assets from permanently				
restricted	-	250,000		
Net assets released from restrictions	2,583,920	2,280,349		
Total expenses	(26,002,560)	(23,929,737)		
Increase (decrease) in unrestricted net assets	193,990	(321,602)		
TEMPORARILY RESTRICTED NET ASSETS				
Contributions	4,810,806	2,310,588		
Endowment earnings	244,002	44,490		
Appropriated endowment earnings	(258,610)	(237,454)		
Net assets released from restrictions	(2,583,920)	(2,280,349)		
Donor redesignation of net assets from permanently				
restricted	<u> </u>	750,000		
Increase in temporarily restricted net assets	2,212,278	587,275		
PERMANENTLY RESTRICTED NET ASSETS				
Contributions	590,603	1,187,561		
Unrealized gains (losses) on investments	3,418	(10,592)		
Donor redesignation of net assets to unrestricted and				
temporarily restricted	<u> </u>	(1,000,000)		
Increase in permanently restricted net assets	594,021	176,969		
CHANGE IN NET ASSETS	3,000,289	442,642		
NET ASSETS				
Beginning of year	46,884,043	46,441,401		
End of year	\$ 49,884,332	\$ 46,884,043		

# OLD GLOBE THEATRE DBA THE OLD GLOBE STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2016 AND 2015

	Years Ended December 31,			
		2016		2015
OPERATING ACTIVITIES				
Change in net assets	\$	3,000,289	\$	442,642
Reconciliation to net cash from operating activities:				
Depreciation and amortization		1,411,910		1,518,981
Gain on disposal of property and equipment		(1,900)		(2,434)
Change in allowance on pledges receivable		450,000		(100,000)
Change in discount on pledges receivable		(185,883)		(1,119,446)
Net realized and unrealized (gains) losses on investments		(162,684)		80,625
Temporarily restricted contributions - pledges receivable		(5,145,101)		(1,716,185)
Permanently restricted contributions - pledges receivable		(1,200)		-
(Increase) decrease in operating assets:				
Receivables		123,853		(275,208)
Inventories		34,235		(10,095)
Prepaid expenses and other assets		(97,220)		42,557
Increase (decrease) in operating liabilities:				
Accounts payable and accrued expenses		506,679		43,260
Deferred revenue		200,754		(43,770)
Net cash provided by (used in) operating activities		133,732		(1,139,073)
INVESTING ACTIVITIES				
Proceeds from sale of investments		572,839		1,469,964
Purchases of investments		(497,660)		(1,571,892)
Proceeds from sale of property and equipment		1,900		9,584
Additions to construction-in-progress		(437,491)		(174,368)
Purchases of property and equipment		(712,804)		(102,512)
Net cash (used in) investing activities		(1,073,216)		(369,224)
FINANCING ACTIVITIES				
Collections of temporarily restricted pledges receivable		2,009,873		861,126
Collections of permanently restricted pledges receivable		1,200		600
Principal payments on debt		(182,941)		(177,345)
Net cash provided by financing activities		1,828,132		684,381
		1,010,101		001,001
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		888,648		(823,916)
CASH AND CASH EQUIVALENTS				
Beginning of year		7,021,779		7,845,695
End of year	\$	7,910,427	\$	7,021,779

**Nature of the organization** – Old Globe Theatre dba The Old Globe ("The Old Globe") is a not-for-profit California organization located in San Diego, California. The Old Globe's mission is to preserve, strengthen, and advance American theatre by: creating theatrical experiences of the highest professional standards; producing and presenting works of exceptional merit designed to reach current and future audiences; ensuring diversity and balance in programming; and providing an environment for the growth and education of theatre professionals, audiences, and the community at large.

**Income taxes** – The Old Globe is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code. The Old Globe may be subject to federal or state income taxes on unrelated business income. For each of the years ended December 31, 2016 and 2015, no provision for such taxes is required. The Old Globe has no unrecognized tax benefits or liabilities as of December 31, 2016 and 2015. The Old Globe files an exempt organization return in the United States federal jurisdiction and with the Franchise Tax Board in the state of California.

**Method of accounting** – The accompanying financial statements have been prepared on the accrual basis of accounting.

**Net assets** – Net assets are classified as unrestricted, temporarily restricted, or permanently restricted based upon the following criteria:

- Unrestricted net assets represent expendable funds available for operations which are not otherwise limited by donor restrictions.
- Temporarily restricted net assets consist of contributed funds subject to specific donor-imposed restrictions contingent upon specific performance of a future event or a specific passage of time before The Old Globe can spend the funds.
- Permanently restricted net assets are subject to irrevocable donor restrictions requiring that the assets be maintained in perpetuity, usually for the purpose of generating investment income to fund current operations.

**Cash and cash equivalents** – The Old Globe considers all highly-liquid investments with original maturities of three months or less to be cash and cash equivalents. Cash and cash equivalents held within the investment portfolio as part of The Old Globe's investment strategy are included in investments in the accompanying statements of financial position.

**Restricted cash** – The Actors' Equity Association requires The Old Globe to maintain a separate bank account to insure payments of actors' benefits. As of December 31, 2016, approximately \$160,000 is held in a cash account in The Old Globe's name, but is not available to The Old Globe unless a release is received from the Actors' Equity Association.

**Investments** – The fair value of investments in equities, corporate bond funds, government and government agency bonds, and money market funds is based on quoted prices in an active market.

The fair value of the certificate of deposit is determined by discounting the related cash flows based on current yields of similar instruments with comparable durations considering the creditworthiness of the issuer.

The fair value of investments held by the San Diego Foundation ("SDF"), for which quoted market prices are not available, is based on the unit value of The Old Globe's interest in the pools in which it is invested. The unit value is based on the fair value of the underlying assets in the pool. The pools in which The Old Globe has funds are invested primarily in domestic and international equities. Management of The Old Globe reviews and evaluates the values and methodology used to determine the fair value provided by the SDF quarterly. The Old Globe agrees with the valuation methods used at December 31, 2016 and 2015. The funds held at the SDF are not redeemable and there is no commitment to make future investments.

Donated investments are initially recorded at fair value at the date of the gift.

Investment income or loss (including interest and realized and unrealized gains and losses) is included in unrestricted revenues, unless restricted by donor or law.

**Receivables** – Pledges receivable that are expected to be collected in future years are recorded at fair value when the promise is made based on a discounted cash-flow model. Discounts are computed using risk-free rates applicable in the years in which those promises are received. Amortization of the discounts is included in contributions. Conditional promises to give are not recorded until the conditions are substantially met.

The Old Globe is the beneficiary of an irrevocable charitable remainder trust administered by a third party. The trust terminates upon the death of the grantor, at which time The Old Globe will receive the remaining trust assets. The fair value of the future benefits to be received by The Old Globe was determined using a discounted cash-flow model and was recorded in the statements of changes in net assets as temporarily restricted contributions in the year the trust was established. The fair value of the remainder interest at December 31, 2016 and 2015 is calculated using an interest rate of approximately 1.9 percent and 4.5 percent, respectively, and the life expectancy of the donor based on applicable mortality tables. The unobservable inputs used in these calculations are evaluated and adjusted annually by the management of The Old Globe, as necessary.

Other receivables and government grant receivables are recorded when services are provided or as expenses are incurred.

An allowance for estimated uncollectible receivables is based on past experience and on an analysis of current receivable balances. Receivables are considered past due when payments are not received according to an established payment schedule. Receivables are written-off in the period deemed uncollectible. The Old Globe does not obtain collateral.

**Inventories** – Inventories, which consist of gift shop items, concession foods and beverages, and stage materials, are stated at the lower of cost (first-in, first-out) or market value.

**Property and equipment** – Property and equipment are recorded at cost if purchased or estimated fair value at the date of donation, if donated. Depreciation is provided using the straight-line method over the estimated useful lives of the assets, which is generally 5 years for furniture, fixtures, and equipment; 25 years for building and improvements; and 25 to 50 years for leasehold improvements based on associated lease terms. It is The Old Globe's policy to capitalize property and equipment costing in excess of \$10,000.

Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as an increase in temporarily restricted net assets. In addition, it is The Old Globe's policy to imply a time restriction, based on the assets' estimated useful lives, on donations of property and equipment that are not restricted as to their use by the donor. The Old Globe reclassifies temporarily restricted net assets to unrestricted net assets ratably over the donated property and equipment's estimated useful lives.

**Impairment of long-lived assets** – The Old Globe evaluates long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. If the estimated future cash flows (undiscounted and without interest charges) from the use of an asset are less than the carrying value, a write-down is recorded to reduce the related asset to its estimated fair value. To date, no such write-downs have occurred.

#### **Revenue recognition**

**Ticket sales** – Ticket sales are recorded as operating revenue on a specific performance basis. Ticket sales for future performances are initially deferred in the statements of financial position and subsequently recognized as revenue when the performances take place.

**Enhancements** – Enhancements represent funds received from others to expand budgets for specific productions. Revenue is recognized when the related production is performed.

**Retail** – Retail sales represent revenue earned at the gift shop and pub. Revenue is recognized at the time of sale.

**Royalties** – Royalties represent revenue earned under agreements with other performing-artsrelated entities for the use of specific productions created by The Old Globe. Revenue is recognized as others perform the productions.

**Rental income** – Rental income represents revenue earned from a 501(c)(3) tenant at Market Street property and production rentals. Revenue is recognized from Market Street property in the month the rental payment is applicable and at the time of rental for production rentals.

**Education** – Education revenue represents fees charged for educational programs and is recognized at the time the programs are offered.

**Contributions** – Contributions are recognized as revenue when received or unconditionally pledged. Contributions subject to donor-imposed restrictions for use in a future period or for a specific purpose are reported as either temporarily or permanently restricted depending on the nature of the restriction. When a donor restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met in the same reporting period are reported as unrestricted contributions.

**Special events** – Special events revenue is generated from sponsorships, ticket sales, and sale of items at events held during the year and are recognized when the events occur.

**Government grants** – Revenue from grants is recognized to the extent of eligible costs incurred, up to the maximum grant amount.

**In-kind contributions** – The value of services, facilities, and non-capitalized equipment donated is recorded as unrestricted contributions and expensed in the year donated. These contributions are valued at the estimated fair value of similar services and materials. Donated assets are capitalized at fair value at the date of donation and recorded as permanently restricted, temporarily restricted, or unrestricted in-kind contribution support, depending on the wishes of the donor. The Old Globe receives donated services from a variety of unpaid volunteers assisting in the operations of The Old Globe which have not been recognized in the accompanying financial statements because the criteria for recognition under generally accepted accounting principles have not been satisfied.

**Marketing and production costs** – Costs of marketing (which includes advertising), scenery, costumes, and stage properties are recorded as expenses in the year the related production is first performed. Advertising costs for the years ended December 31, 2016 and 2015 were approximately \$948,000 and \$949,000, respectively. Marketing and production costs relating to future performances are deferred and included in prepaid expenses in the statements of financial position until the production is presented.

**Functional allocation of expenses** – The costs of providing the programs and other activities have been summarized on a functional basis in the statements of unrestricted revenues, expenses, and other changes in unrestricted net assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

**Use of estimates** – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

**Subsequent events** – Subsequent events are events or transactions that occur after the statement of financial position date, but before the financial statements are issued. The Old Globe recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the statement of financial position, including the estimates inherent in the process of preparing the financial statements. The Old Globe's financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the statement of financial position date, and before the statement of financial statements are available to be issued. The Old Globe has evaluated subsequent events through March 28, 2017, which is the date the financial statements were available to be issued.

**New accounting pronouncements** – The December 31, 2016 financial statements reflect adoption of Financial Accounting Standards Board ("FASB") Accounting Standards Update ("ASU") No. 2014-15, *Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern.* 

Debt issuance costs are capitalized and amortized over the term of the related debt. As of December 31, 2016, The Old Globe adopted FASB ASU 2015-03, *Interest – Imputation of Interest*, which requires debt issuance costs be reported as a direct deduction of the carrying amount of the associated debt liability. ASU 2015-03 requires retrospective application for all periods presented. As a result, debt issuance costs associated with bonds payable have been reclassified and presented as a deduction from bonds payable as of December 31, 2015 in the accompanying statements of financial position (see Note 7).

#### **Note 2 – Concentrations**

Financial instruments that potentially subject The Old Globe to concentrations of credit risk consist principally of cash deposits at financial institutions and investments. At times, balances in The Old Globe's cash and investment accounts exceed the Federal Deposit Insurance Corporation or Securities Investors Protection Corporation insurance limits. The Old Globe has not experienced any losses in such accounts.

As of December 31, 2016 and 2015, approximately 91 percent of non-endowment pledges receivable is due from seven donors and approximately 85 percent of non-endowment pledges receivable is due from five donors, respectively. For both of the years ended December 31, 2016 and 2015, approximately 99 percent of endowment pledges receivable is due from two donors.

Investments are exposed to various risks such as interest rates, market, and credit risk. It is at least reasonably possible, given the level of risk associated with investments, that changes in the near term could materially affect the amounts reported in the financial statements. Consequently, the fair value of The Old Globe's investments is exposed to market volatility which could result in a reduction in the future fair value of certain investments from the amounts reported as of December 31, 2016.

## **OLD GLOBE THEATRE DBA THE OLD GLOBE** NOTES TO FINANCIAL STATEMENTS

#### Note 3 – Investments

Investments at December 31, 2016 and 2015 are comprised of the following:

	1	2016	2015		
Certificate of deposit	\$	503,550	\$	502,280	
Money market funds		305,473		159,887	
Fixed income - corporate bonds		158,287		141,712	
Domestic and international equities		33,903		361,235	
Cash and cash equivalents		5,450		5,645	
		1,006,663		1,170,759	
Accumulated endowment earnings		1,723,586		1,738,194	
Total	\$	2,730,249	\$	2,908,953	

Endowment investments for which the corpus is restricted at December 31, 2016 and 2015 are comprised of the following:

Equities:		
International non-emerging markets	\$ 1,041,494	\$ 550,997
Domestic large cap growth	842,989	755,131
Domestic large cap blend	735,324	916,554
Domestic large cap value	540,698	716,221
Other domestic equities	180,244	180,244
International emerging markets	77,305	68,584
Fixed income:		
Corporate bond funds	1,490,925	1,388,679
Government and government agency bonds	262,644	255,226
Money market funds	56,030	157,135
Cash and cash equivalents	18,459	9,158
Funds held by the San Diego Foundation	 148,577	 145,159
	 5,394,689	 5,143,088
Accumulated endowment earnings	 (1,723,586)	 (1,738,194)
Total	\$ 3,671,103	\$ 3,404,894

#### Note 4 - Receivables

Receivables at December 31, 2016 and 2015 consist of the following:

	 2016	 2015
Pledges receivable	\$ 8,323,526	\$ 5,885,303
Charitable remainder trust	 787,189	 682,083
	9,110,715	6,567,386
Government grants	310,145	271,361
Other receivables	 269,409	 432,076
Total	\$ 9,690,269	\$ 7,270,823

Pledges receivable and charitable remainder trust included in receivables at December 31, 2016 and 2015 are due as follows:

Due in less than one year	\$ 3,013,088	\$	2,318,575
Due in one to five years	2,750,000		1,809,255
Due in more than five years	 5,350,000	_	3,850,000
Total unconditional promises to give	 11,113,088		7,977,830
Less allowance for uncollectible receivables	(1,000,000)		(550,000)
Less discount to net present value <sup>(a)</sup>	 (1,002,373)		(860,444)
Net unconditional promises to give	\$ 9,110,715	\$	6,567,386

Endowment assets - pledges receivable at December 31, 2016 and 2015 are due as follows:

Due in less than one year	\$	-	\$ -
Due in one to five years		-	-
Due in more than five years	16,14	9,000	16,149,000
Total unconditional promises to give	16,14	9,000	 16,149,000
Less allowance for uncollectible receivables	(1,60	0,000)	(1,600,000)
Less discount to net present value <sup>(a)</sup>	(6,78	7,475)	(7,115,287)
Net unconditional promises to give	\$ 7,76	1,525	\$ 7,433,713

<sup>(a)</sup> Pledges receivable due in more than one year have been discounted to their net present value using rates of 1.94 to 4.5 percent.

#### Note 5 - Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. There are three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices in active markets for identical assets or liabilities;
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities; and
- **Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

See Note 1 for the valuation methodologies used for instruments measured at fair value on a recurring basis and recognized in the accompanying statements of financial position. See Note 3 for investments and endowment investments by class.

The following fair value hierarchy table presents information about each major category of The Old Globe's financial assets measured at fair value on a recurring basis as of December 31, 2016 and 2015:

	Fair Value Measurements							
		Level 1 Inputs	Level 2 Level 3 Inputs Inputs				2016 Total	
Investments <sup>(a)</sup> Endowment investments <sup>(a)</sup> Charitable remainder	\$	503,113 5,246,112	\$	503,550 -	\$	- 148,577	\$	1,006,663 5,394,689
trust		-		-		787,189		787,189
	\$	5,749,225	\$	503,550	\$	935,766	\$	7,188,541
				Fair Value M	easure	ments		
		Level 1 Inputs		Level 2 Inputs		Level 3 Inputs		2015 Total
Investments <sup>(a)</sup> Endowment investments <sup>(a)</sup> Charitable remainder	\$	668,479 4,997,929	\$	502,280 -	\$	- 145,159	\$	1,170,759 5,143,088
trust		-		-		682,083		682,083
	\$	5,666,408	\$	502,280	\$	827,242	\$	6,995,930

<sup>(a)</sup> Investments exclude accumulated endowment earnings and endowment investments include accumulated endowment earnings in the fair value measurements table.

#### Note 5 - Fair Value Measurements (continued)

Changes in the fair value of The Old Globe's Level 3 assets for the years ended December 31, 2016 and 2015 are as follows:

	Charitable Remainder Trust		Investments Held by SDF		Total	
Balance, January 1, 2015	\$	652,711	\$	155,751	\$	808,462
Interest and dividends		-		10,294		10,294
Distributions		-		(10,294)		(10,294)
Unrealized (losses)		-		(10,592)		(10,592)
Change in value of charitable						
remainder trust		29,372		-		29,372
Balance, December 31, 2015		682,083		145,159		827,242
Interest and dividends		-		7,673		7,673
Distributions		-		(7,673)		(7,673)
Unrealized gains		-		3,418		3,418
Change in value of charitable						
remainder trust		105,106		-		105,106
Balance, December 31, 2016	\$	787,189	\$	148,577	\$	935,766

The change in value of the charitable remainder trust is included in the statements of changes in net assets as a component of contributions. The unrealized (losses) and gains on investments held by the SDF are included as a component of the change in permanently restricted net assets. The change in value and the unrealized gains for 2016 relate to Level 3 assets still held at December 31, 2016.

#### Note 6 - Property and Equipment

Property and equipment at December 31, 2016 and 2015 are comprised of the following:

	2016	2015	
Leasehold improvements	\$ 33,904,951	\$ 33,904,951	
Furniture, fixtures, and equipment	5,342,981	4,481,001	
Building and improvements	4,698,579	4,698,579	
Land	1,750,000	1,750,000	
Construction-in-progress	437,491	174,368	
	46,134,002	45,008,899	
Less accumulated depreciation	(20,637,381)	(19,255,059)	
Total	\$ 25,496,621	\$ 25,753,840	

## **OLD GLOBE THEATRE DBA THE OLD GLOBE** NOTES TO FINANCIAL STATEMENTS

### Note 7 – Debt

In August 2010, The Old Globe issued tax-exempt bonds for \$3,802,430. The bonds were purchased by a bank who is the sole bondholder. Proceeds from the bonds were used to repay existing notes payable. The bonds bear interest at 3.850 percent with monthly principal and interest payments of \$22,659. The bonds mature on September 1, 2030 and are collateralized by first deeds of trust on property. The balance outstanding as of December 31, 2016 and 2015 is \$2,885,841 and \$3,043,076, respectively, and is shown net of debt issuance costs of \$60,065 and \$64,461, respectively, on the accompanying statements of financial position. Debt issuance costs are amortized over the life of the bonds.

The Old Globe has an unsecured, non-interest-bearing note payable to the City of San Diego as successor agency to the Redevelopment Agency of the City of San Diego for an amount due in lieu of property taxes on a building purchased in 2007. Payments of \$25,706 are due annually through the maturity date of April 2018. The balance outstanding on this loan at December 31, 2016 and 2015 is \$25,706 and \$51,412, respectively.

Principal payments on debt are due as follows:

Years ending December 31,	
2017	\$ 188,869
2018	169,557
2019	176,201
2020	182,850
2021	190,271
Thereafter	2,003,799
Total	\$ 2,911,547

Interest expense totaled approximately \$115,000 and \$120,000 for the years ended December 31, 2016 and 2015, respectively.

#### Note 8 - Commitments and Contingencies

**Leases** – The Old Globe's facilities are on land leased from the City of San Diego and The Old Globe also leases rehearsal space from the City of San Diego. The leases expire in August 2029 and 2026, respectively. In lieu of rental payments, The Old Globe is obligated to conduct a minimum number of specific theatrical performances annually. As The Old Globe is required to conduct these performances in connection with the leases, no amount is recorded in the accompanying financial statements for an estimated fair value of the leases.

**Benefit plan** – The Old Globe offers a 401(k) plan which is available to eligible employees with an employer contribution of three percent of annual eligible compensation. Contributions totaling approximately \$163,000 and \$171,000 were made by The Old Globe during the years ended December 31, 2016 and 2015, respectively.

**Legal matters** – The Old Globe is involved in legal matters in the ordinary course of business. Management is not aware of any legal matters that could have a material adverse impact on The Old Globe's current financial position.

#### Note 9 - Globe Guilders

The Old Globe is supported, in part, by the Globe Guilders (the "Guilders"), a volunteer service organization. The Guilders raise money and provide volunteer services to The Old Globe throughout the year. The Guilders' annual fundraising goal, which is set in conjunction with management, is included in the operating budget of The Old Globe. The Guilders contributed approximately \$242,000 and \$264,000 to The Old Globe for the years ended December 31, 2016 and 2015, respectively.

#### Note 10 - Temporarily Restricted Net Assets

Temporarily restricted net assets at December 31, 2016 and 2015 are available for:

	2016		2015	
Purpose restrictions:				
Capital campaign - building	\$	14,460,210	\$	15,105,134
Future seasons support		3,622,281		3,668,800
Endowment fund accumulated earnings		1,723,586		1,738,194
Building and improvements		375,000		-
Time restrictions:				
Pledges receivable and charitable remainder trust		9,110,715		6,567,386
Total	\$	29,291,792	\$	27,079,514

### Note 11 - Endowment Assets/Permanently Restricted Net Assets

The Board of Directors of The Old Globe (the "Board") has interpreted California's enacted version of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, The Old Globe classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by The Old Globe in a manner consistent with the standard of prudence prescribed by UPMIFA.

Endowment investments held by the SDF are managed in accordance with UPMIFA. The Old Globe classifies as permanently restricted net assets endowment investments held by the SDF consistently with (a) through (c) above and also classifies as permanently restricted net assets realized and unrealized gains and losses on these investments in excess of amounts appropriated for expenditure.

#### Note 11 - Endowment Assets/Permanently Restricted Net Assets (continued)

**Endowment assets managed by The Old Globe (held and administered by Goldman Sachs)** – In accordance with UPMIFA, The Old Globe considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The mission of The Old Globe and the donor-restricted endowment fund;
- General economic conditions;
- The possible effect of inflation and deflation;
- The expected total return from income and the appreciation of investments;
- Other resources of The Old Globe; and
- The investment policies of The Old Globe.

In order to meet its needs, the investment strategy of The Old Globe is to emphasize total return; that is, the aggregate return from capital appreciation and dividend and interest income. Specifically, the primary objective in the investment management of the endowment assets is to emphasize long-term growth of principal while avoiding excessive risk. Short-term volatility will be tolerated in as much as it is consistent with the volatility of a comparable market index.

The Old Globe has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs. The overriding objective of this endowment is to grow the aggregate portfolio value at the rate of inflation over the endowment's investment horizon.

Endowment earnings are undesignated, allowing The Old Globe to use it to support artistic and educational projects and general operations. Board approved a spending policy for the use of the earnings on endowment investments which states that a maximum of up to 5 percent (4 percent in 2016 and 2015) of the trailing three-year average market value of the investments is available for use in operations, unless otherwise restricted.

**Investments held by the SDF** – The Old Globe established a charitable endowment fund with the SDF, an unrelated not-for-profit corporation. The SDF has the contractual right to make all decisions regarding the investment of the funds held and to determine the distribution rate. Endowment investments held by the SDF are invested in a "Balanced Pool" portfolio, which is structured for long-term total return. To provide diversification and to moderate risk, the investments are divided into carefully defined asset classes. The SDF's spending policy is to disburse five percent annually, based upon endowment principal market value over the last 36 months. These calculations are made on a monthly basis. If the fair value of the endowment principal of any fund at the end of each month is less than the initial value of all contributions made to the endowment principal, then distributions will be limited to interest and dividends received.

#### Note 11 - Endowment Assets/Permanently Restricted Net Assets (continued)

The net asset composition of board-designated and donor-restricted endowments at December 31, 2016 and 2015 is as follows:

	Board- Designat		Permanently Restricted	2016 Total
Board-designated endowment funds Donor-restricted endowment funds Endowment funds - accumulated earnings Pledges receivable	\$ 378	773 \$ - - 1,723,586	\$ - 3,671,103 - 7,761,525	\$ 378,773 3,671,103 1,723,586 7,761,525
Total	<u>\$378</u> Board- Designat		<u>\$ 11,432,628</u> Permanently Restricted	<u>\$ 13,534,987</u> 2015 Total
Board-designated endowment funds Donor-restricted endowment funds Endowment funds - accumulated earnings Pledges receivable	\$ 310	413 \$ -	\$ - 3,404,894 - 7,433,713	\$ 310,413 3,404,894 1,738,194 7,433,713
Total	\$ 310	413 \$ 1,738,194	\$ 10,838,607	\$ 12,887,214

Changes in endowment net assets for the years ended December 31, 2016 and 2015 are as follows:

	Board- Designate	Temporari Restrictec Accumulate Endowmen d Earnings	d ht Permanently	Total
Endowment net assets January 1, 2015	\$ 310,4	13 \$ 1,931,1	58 \$ 10,661,638	\$ 12,903,209
Contributions Donor redesignation Investment income:			- 1,187,561 (1,000,000)	1,187,561 (1,000,000) -
Interest income Realized and unrealized (losses) Appropriated earnings		- 107,3 - (62,8 - (237,4	43) (10,592)	107,333 (73,435) (237,454)
Endowment net assets December 31, 2015	310,4	1,738,1	94 10,838,607	12,887,214
Contributions Investment income:	68,	360	- 590,603	658,963
Interest income		- 116,6	- 74	116,674
Realized and unrealized gains Appropriated earnings		- 127,3 - (258,6	,	130,746 (258,610)
Endowment net assets December 31, 2016	\$ 378,	<u>773 \$ 1,723,5</u>	86 \$ 11,432,628	\$ 13,534,987

As of December 31, 2014, The Old Globe had a \$15,000,000 bequest in the form of a pledge receivable included in permanently restricted net assets. In 2015, the donor amended the gift agreement to redesignate \$1,000,000 of the bequest to future seasons support including the annual Gala. As such, \$1,000,000 net of the associated allowance and discount were transferred to temporarily restricted net assets.

#### Note 11 - Endowment Assets/Permanently Restricted Net Assets (continued)

Permanently restricted net assets are restricted for investment in perpetuity, the income from which at December 31, 2016 and 2015 is expendable to support:

	 2016	2015
General operating expenses, including artistic and educational projects Theatre programs held by the San Diego Foundation	\$ 11,266,169 148,577	\$ 10,675,566 145,159
Pagliotti Fund Total	\$ 17,882 11,432,628	\$ 17,882 10,838,607

#### Note 12 - Net Assets Released from Restrictions

During the years ended December 31, 2016 and 2015, net assets were released from donor restrictions by incurring expenditures satisfying the restricted purposes and satisfying time restrictions in the amount of \$2,583,920 and \$2,280,349, respectively.

#### Note 13 - Government Grants

Income from government grants at December 31, 2016 and 2015 is comprised of the following:

City of San Diego		\$ 550,705	\$ 467,176
County of San Diego		52,500	27,500
National Endowment for the Arts		13,300	7,000
California State Arts Council	_	6,000	 -
Total		\$ 622,505	\$ 501,676
Total	=	\$ 622,505	\$ <u>501,6</u>

The Old Globe's grants with government agencies are subject to audit. No provision has been made for any liabilities that may arise from such audits since the amounts, if any, cannot be determined. Management believes that any liability which may result from such audits would not be material.

#### **Note 14 – Collective Bargaining Agreement**

Substantially, all actors employed by The Old Globe are subject to a collective bargaining agreement with the Actors' Equity Association which expires May 13, 2017.

#### **Note 15 - Related Parties**

Certain members of the Board are employed at banks that have provided financing to The Old Globe (Note 7) and in which The Old Globe maintains cash and investment accounts.

### SUPPLEMENTARY INFORMATION

MOSS ADAMS LLP Certified Public Accountants | Business Consultants

### **REPORT OF INDEPENDENT AUDITORS ON THE SUPPLEMENTARY INFORMATION**

Board of Directors Old Globe Theatre dba The Old Globe

We have audited the financial statements of Old Globe Theatre dba The Old Globe ("The Old Globe") as of and for the years ended December 31, 2016 and 2015, and our report thereon dated March 28, 2017, which expressed an unmodified opinion on those financial statements, appears on pages 1 and 2. Our audits were conducted for the purpose of forming an opinion on the financial statements taken as a whole. The schedules of unrestricted net assets by net asset component are presented for purposes of supplementary analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Moss Adams LLP

San Diego, California March 28, 2017



### OLD GLOBE THEATRE DBA THE OLD GLOBE SUPPLEMENTARY INFORMATION SCHEDULE OF UNRESTRICTED NET ASSETS BY NET ASSET COMPONENT YEAR ENDED DECEMBER 31, 2016

	Unrestricted Net Assets				
	Undesignated	Designated for Property and Equipment	Designated for Endowment	2016 Total	
OPERATING REVENUE Ticket sales	\$ 12,649,084	\$ -	\$ -	\$ 12,649,084	
Enhancements	1,712,311	φ - _	φ - _	1,712,311	
Retail	727,204	_	_	727,204	
Investment income	277,737			277,737	
Other revenue	112,259	-	-	112,259	
Royalties	99,046	-	-	99,046	
Rental income	91,108	-	-	91,108	
Education	22,064	-	-	22,064	
Total operating revenue	15,690,813			15,690,813	
	10,000,010			10,000,010	
OPERATING EXPENSES	10 (01 000	1 1 4 0 0 0 7		20 744 207	
Program services	19,601,209	1,140,087	-	20,741,296	
Management and general	2,687,564	267,427		2,954,991	
Total operating expenses	22,288,773	1,407,514	-	23,696,287	
Operating loss	(6,597,960)	(1,407,514)		(8,005,474)	
CONTRIBUTED INCOME					
Contributions	5,652,692	-	68,360	5,721,052	
Net assets released from restrictions	1,784,721	799,199		2,583,920	
	7,437,413	799,199	68,360	8,304,972	
Special events	1,292,625	-	-	1,292,625	
Government grants	622,505	-	-	622,505	
In-kind contributions	251,839	-	-	251,839	
Total contributed income	9,604,382	799,199	68,360	10,471,941	
EXPENSES					
Fund-raising	1,917,286	-	-	1,917,286	
Special events	388,987	-	-	388,987	
Total expenses	2,306,273	-		2,306,273	
Net contributed income	7,298,109	799,199	68,360	8,165,668	
CHANGE IN UNRESTRICTED NET ASSETS BEFORE GAINS	700,149	(608,315)	68,360	160,194	
GAINS					
Gain on disposal of property and equipment	1,900	-		1,900	
Net realized and unrealized gains	31,896	-	-	31,896	
Total gains	33,796	-	-	33,796	
OTHER CHANGES IN NET ASSETS					
Acquisition of property and equipment:					
Operations	(711,802)	711,802	-	-	
Interim construction	(62,491)	62,491	-	-	
Payments on long-term debt	(182,941)	182,941	-	-	
Transfer to property and equipment fund	238,425	(238,425)			
Total other changes	(718,809)	718,809		-	
CHANGE IN UNRESTRICTED NET ASSETS	15,136	110,494	68,360	193,990	
UNRESTRICTED NET ASSETS Beginning of year	310,892	8,344,617	310,413	8,965,922	
End of year	\$ 326,028	\$ 8,455,111	\$ 378,773	\$ 9,159,912	

### **OLD GLOBE THEATRE DBA THE OLD GLOBE** SUPPLEMENTARY INFORMATION SCHEDULE OF UNRESTRICTED NET ASSETS BY NET ASSET COMPONENT YEAR ENDED DECEMBER 31, 2015

	Unrestricted Net Assets					
		Designated for				
		Property and	Designated for	2015		
	Undesignated	Equipment	Designated for Endowment	2015 Total		
OPERATING REVENUE	ondesignated		Lindowincine	Total		
Ticket sales	\$ 12,259,406	\$ -	\$-	\$ 12,259,406		
Enhancements	940,229	-	-	940,229		
Retail	700,064	-	-	700,064		
Investment income	253,277	-	-	253,277		
Rental income	89,645	-	-	89,645		
Other revenue	77,841	-	-	77,841		
Royalties	77,643	-	-	77,643		
Education Total operating revenue	<u>31,379</u> 14,429,484			<u>31,379</u> 14,429,484		
	14,429,404			14,429,404		
OPERATING EXPENSES	15 5 4 4 9 9 9	1 000 075		10 554 505		
Program services	17,544,222	1,230,375	-	18,774,597		
Management and general Total operating expenses	<u>2,657,281</u> 20,201,503	<u> </u>		2,945,887 21,720,484		
			<u> </u>			
Operating loss	(5,772,019)	(1,518,981)		(7,291,000)		
CONTRIBUTED INCOME						
Contributions	4,129,190	39,993	-	4,169,183		
Net assets released from restrictions	1,481,150	799,199		2,280,349		
	5,610,340	839,192	-	6,449,532		
Special events	1,619,900	-	-	1,619,900		
Government grants	501,676	-	-	501,676		
In-kind contributions	362,297	-	-	362,297		
Total contributed income	8,094,213	839,192		8,933,405		
EXPENSES						
Fund-raising	1,867,892	-	-	1,867,892		
Special events	341,361	-	-	341,361		
Total expenses Net contributed income	2,209,253		-	2,209,253		
	5,884,960	839,192		6,724,152		
CHANGE IN UNRESTRICTED NET ASSETS						
BEFORE GAINS (LOSSES)	112,941	(679,789)	-	(566,848)		
GAINS (LOSSES)						
Gain (loss) on disposal of property and equipment	9,584	(7,150)		2,434		
Net realized and unrealized gains (losses)	(7,188)	-		(7,188)		
Total gains (losses)	2,396	(7,150)		(4,754)		
OTHER CHANGES IN NET ASSETS						
Acquisition of property and equipment:						
Operations	(102,512)	102,512	-	-		
Interim construction	(174,368)	174,368	-	-		
Payments on long-term debt	(177,345)	177,345	-	-		
Transfer to property and equipment fund	146,576	(146,576)				
Total other changes	(307,649)	307,649				
DONOR REDESIGNATION OF NET ASSETS FROM						
PERMANENTLY RESTRICTED ASSETS	250,000	-	-	250,000		
CHANGE IN UNRESTRICTED NET ASSETS	57,688	(379,290)	-	(321,602)		
UNRESTRICTED NET ASSETS						
Beginning of year	253,204	8,723,907	310,413	9,287,524		
End of year	\$ 310,892	\$ 8,344,617	\$ 310,413	\$ 8,965,922		